

PLYMOUTH CITY COUNCIL

Subject: Capital & Revenue Monitoring Report 2017/18– Quarter 2
Committee: Council
Date: 20 November 2017
Cabinet Member: Councillor Darcy
CMT Member: Andrew Hardingham – Interim Joint Strategic Director for Transformation and Change
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Ref:
Key Decision: No
Part: I

Purpose of the report:

This report outlines the finance monitoring position of the Council as at the end of September 2017.

The primary purpose of this report is to detail how the Council is delivering against its financial measures using its capital and revenue resources, to approve relevant budget variations and virements, and report new schemes approved in the capital programme.

As shown in Table I below, the estimated revenue overspend is £3.277m. The overall forecast net spend equates to £187.159m against a budget of £183.883m, which is a variance of 1.78 %. This needs to be read within the context of needing to deliver in excess of £18.000m of savings in 2017/18 on the back of balancing the 2016/17 revenue budget where £24.000m of net revenue reductions were successfully delivered.

Additional management solutions and escalated action to deliver further savings from the council's transformation programme will be brought to the table over the coming months in order to address the in year forecasted overspend.

Table 1: End of year revenue forecast

	Budget £m	Forecast Outturn £m	Variance £m
Total General Fund Budget	183.883	187.159	3.277

The latest approved capital budget covering 2016/17 – 2020/21 stood at £895.000m which was agreed at Council on 27th February 2017. This report details a revised capital budget of £836.000m, covering the period 2017/18 – 2021/22.

The Corporate Plan 2016/17 – 2018/19:

This quarterly report is fundamentally linked to delivering the priorities within the Council's Corporate Plan. Allocating limited resources to key priorities will maximise the benefits to the residents of Plymouth.

Implications for Medium Term Financial Strategy and Resource Implications:

Robust and accurate financial monitoring underpins the Council's Medium Term Financial Strategy (MTFS). The Council's Medium Term Financial Forecast is updated regularly based on on-going monitoring information, both on a local and national context. Any adverse variations from the annual budget will place pressure on the MTFS going forward and require additional savings to be generated in future years.

Other Implications: e.g. Child Poverty, Community Safety, Health and Safety and Risk Management:

The reducing revenue and capital resources across the public sector has been identified as a key risk within our Strategic Risk register. The ability to deliver spending plans is paramount to ensuring the Council can achieve its objectives to be a Pioneering, Growing, Caring and Confident City.

Equality and Diversity

This report monitors our performance against our approved budget 2017/18. As part of the budget setting process, EIA were undertaken for all areas.

Recommendations and Reasons for recommended action:

Council is asked to -

1. Note the current revenue monitoring position and action plans in place to reduce/mitigate shortfalls;
2. Approve an amendment to the Capital Budget 2017 -2022 to £691.000m (as shown in Table 6).

Alternative options considered and rejected:

None – our Financial Regulations require us to produce regular monitoring of our finance resources.

Published work / information:

2017/18 Annual Budget: [2017 Budget Report](#)

Background papers:

Title	Part I	Part II	Exemption Paragraph Number						
			1	2	3	4	5	6	7

Sign off:

Fin	djn1718.130	Leg	29348dvs	Mon Off		HR		Assets		IT		Strat Proc	
Originating SMT Member: Andrew Hardingham, AD for Finance													
Has the Cabinet Member(s) agreed the contents of the report? Yes													

SEPTEMBER 2017 FINANCE MONITORING

Table 2: Revenue Monitoring Position

Directorate	Gross Expenditure	Gross Income	2017/18 Latest Approved Budget	Forecast Outturn	Forecast Year End Variation	Movement from previous month
	£m	£m	£m	£m	£m	£m
Executive Office	3.752	(0.126)	3.626	3.633	0.007	0.007
Corporate Items	14.324	(12.835)	1.489	1.789	0.300	0.000
Transformation and Change	149.123	(116.437)	32.686	33.173	0.487	(0.607)
People Directorate	254.132	(131.822)	122.310	124.505	2.195	0.000
Office of the Director of Public Health	19.731	(19.531)	0.200	0.200	0.000	0.000
Place Directorate	74.092	(50.521)	23.571	23.859	0.288	(0.733)
TOTAL	515.154	(331.272)	183.883	187.159	3.277	(1.333)

Table 3: Plymouth Integrated Fund

Plymouth Integrated Fund	Section 75 indicative position	2017/18 Latest Budget	Forecast Outturn	Forecast Year End Overspend / (Underspend)
	£m	£m	£m	£m
New Devon CCG – Plymouth locality	331.000	329.912	329.842	(0.069)
Plymouth City Council	*131.000	258.417	258.417	0.000
TOTAL	462.000	588.329	588.260	(0.069)

The financial position above for the Plymouth Integrated Fund is at September 2017. The full report is shown in Appendix I.

*This represents the net People Directorate budget plus the gross Public Health Commissioning budget (which is financed by a ring fenced Department of Health Grant).

Table 4: Key Issues and Corrective Actions

Issue	Variation £M	Management Corrective Action
EXECUTIVE OFFICE	0.007	Small pressure remains following timing of service review. This pressure will be addressed before the end of the year.
CORPORATE ITEMS	0.300	Procurement step up of £0.300m. Discussions are underway to agree an action plan to meet this pressure in full before the end of the financial year. Legacy pressures (Procurement £0.343m, CST £0.549m, Commercialisation £0.136m and Strategic Asset Review £0.070m) and Pension deficit (£0.600m) need to be managed in 2017/18.
TRANSFORMATION and CHANGE – Finance	0.123	Following a review of Facilities Management Services a pressure has been identified with utility costs. This is linked to market forces and the service area is looking to manage this down. The department is continuing to hold vacancies to manage demand led services.
TRANSFORMATION and CHANGE – Legal	0.000	There is currently a nil variance to report.
TRANSFORMATION and CHANGE – Customer Services	0.000	The forecast shortfall of £0.311m remains despite reviewing the costs of debt recovery through the court system but is currently being off-set by other in year savings. A mid-year review is underway to assess recovery of overpayments from historic council tax benefit and confirm any shortfall in rent allowance and rent rebate subsidy.
TRANSFORMATION and CHANGE – Human Resources & OD	(0.160)	There is currently an underspend due to in year vacancy savings.

TRANSFORMATION and CHANGE – All Departments	0.369	Reallocation of Commercialisation and CST programme targets totalling £0.467m less (£0.098m) staffing budget savings.
TRANSFORMATION and CHANGE – Transformation and Portfolio	0.155	Departmental pressures remain and is being managed through vacant posts.
TRANSFORMATION and CHANGE – ICT Commissioned Service	0.000	There is currently a nil variance to report.
<p>PEOPLE – Children Young People and Families</p> <p>The Children Young People and Families Service are reporting a budget pressure of £1.500m at quarter 2. Although the overall number of looked after children have increased this month, we are reporting no change in pressure in the month and are consuming the increased cost of placements for the additional young people. A region wide lack of placements has meant that some children have been placed in residential rather than the preferred fostering placements at a much higher cost.</p> <p>There are risks that continue to require close monitoring and management:</p> <ul style="list-style-type: none"> • Increased cost and volume of young people’s placements since budget setting autumn 2016. • Lack of immediate availability of the right in-house foster care placements creating overuse of IFA’s. • There are still a number of individual packages of care at considerably higher cost due to the needs of the young person. • Regional wide commissioning activity did not bring about the anticipated holding and reduction of placement costs 	1.500	<p>The CYPF overspend can be attributed to the increased cost and volume of looked after children’s placements. We are on track to achieve savings against the £1.500m delivery plans in place. Work is being currently undertaken at pace to reduce placement costs and consider realistic invest to save propositions.</p> <p>A piece of work has been undertaken to ensure a systematic review of all young people in supported living and new arrangements for plans for them are in place. This will ensure appropriate plans are in place for young people improving timeliness and reducing cost pressure. Extensive work is underway to review all placements in order to reduce the pressure on cost and volume where appropriate.</p> <p>The level of response following the fostering campaign has been very positive and exceeded our expectations. However, we won’t see the impact of this until later in the year and we already have a number of IFA carers moving across to the PCC In House Service. Part of the strategy to increase the number of children subject to a Special Guardianship Order has been successful; we have seen an increase in SGO and a corresponding reduction in IFA/ In House Foster Care.</p>

<p>in both the residential and IFA sectors.</p> <ul style="list-style-type: none"> • There are currently 32 Residential Placements with budget for only 25 • There are currently 112 Independent Foster Care (IFA's) placements with budget for only 92. We are aiming to achieve savings from the transformation of our In House Foster Care Service. <p>A region wide lack of placements due to an increase in demand for placements, both national and regionally continues to impact negatively on sufficiency.</p>		
<p>PEOPLE – Strategic Commissioning</p> <p>The Strategic Commissioning service is forecasting a year end overspend against budget of £0.437m at month 6, no change from month 5. There is still a large pressure on the Domiciliary Care budget, as per previous months, however the major changes for month 6 are:</p> <ul style="list-style-type: none"> • (£0.499m) Residential / Nursing Income – Additional income from long and short stay residential and nursing clients; • £0.139m Short Stays & Bed Nights - Bed nights continuing to increase, unique client numbers are 16.5% higher than same time last year; • £0.209m Supported Living - Additional clients plus assumption for backdated client as notified by GW; • £0.050m Residential / Nursing Expenditure - Number of bed nights used for nursing continue to grow; • £0.101m Other Variations. 	<p>0.437</p>	<p>Strategic Commissioning will need to make over £5.2m of savings in 2017/18 as part of the overall People Directorate target of £7.117m, which are assumed to be achieved in the year end figure above. It is, however, noted that plans are still being developed for approx. £2 million of this.</p>

<p>PEOPLE – Education Participation and Skills</p> <p>Education, Participation and Skills are reporting a balanced budget position at Month 6, no change from Month 5. The previously reported pressure of £1.370m regarding the on-going legacy liabilities from the 1998 transfer to Unitary status is now being considered as an overall council issue with options to be worked through during the year. At this stage it is not being reported as a budget pressure as plans are in place to resolve prior to the financial year end.</p>	<p>0.000</p>	<p>A plan is being written to scope all of the education-related services within Education, Participation and Skills and recommend an approach and plan for transforming in order to realise savings.</p>
<p>PEOPLE – Community Connections</p> <p>Community Connections is reporting a budget overspend of £0.258m mainly as a result of increased demand for emergency temporary accommodation, this is the same pressure reported in the previous month.</p> <p>Average B & B numbers for April to September have been 55 placements per night with nightly costs increasing, as demand has increased use of Travelodge together with increasing accommodation needs for families.</p> <p>Cost pressure for maintaining an average 51 per night placement level £0.707m, which the service is targeting to reduce with use of alternative properties provided through existing contracts.</p> <p>As part of the MTFS for 2017/18, Community Connections</p>	<p>0.258</p>	<p>Action is ongoing to limit the overall cost pressure through lower placements and prevention work.</p>

<p>are expected to make savings of £0.500m to contribute to the £7.117m Directorate target.</p>		
<p>PEOPLE – Management & Support</p> <p>This budget is projecting to balance for 2017/18.</p>	<p>0.000</p>	
<p>PUBLIC HEALTH</p> <p>Although the 17/18 Public Health ring-fenced grant was cut by a further £0.398m for Plymouth City Council, the Directorate is on track to achieve a balanced budget. However there are pressures with achieving some income targets and there is increasing demand for activity led services.</p>	<p>0.000</p>	<p>ODPH is working towards achieving a balanced budget.</p>
<p>PLACE - Strategic Planning and Infrastructure</p> <p>Taking account of in-service pressures, an overall favourable variation can be identified of £0.04 resulting in a forecasted underspend of £0.183 for year-end. The major fee income activities continue to perform very well despite a further slowing this month and concessionary fares saving remains steady, although outturn on both is difficult to predict at this stage. Notwithstanding this, key risks looking ahead relate to the potential for increased costs in relation to concessionary fares later in the year and a drop off of performance on planning application and building control fees. Additionally,</p>	<p>(0.183)</p>	<p>Risks are being closely monitored on a monthly basis by SP&I Management Team to ensure early action where necessary. At present this include positive actions to maintain and drive planning and BC income, review level of legal representation for joint local plan public examination and negotiation of full cost recovery of contribution from South Hams & West Devon.</p>

costs are unknown in relation to the forthcoming public examination into the joint local plan, and there is a potential for shortfall in project based income that is important for the Engineering Design and Natural Infrastructure teams.		
<p>PLACE - Management Support (Director's budget)</p> <p>There is a £0.405m savings target which has accumulated as a result of step ups in year on year efficiency targets.</p>	0.306	£0.306m remains of the £0.405m target which requires a delivery plan. £0.099m has been achieved through several one off savings. It should be noted that ED have increased their current underspend through a series of one off savings which have mitigated this adverse variation £0.306m, see section below.
<p>PLACE - Economic Development</p> <p>Forecast income generation, including from Asset Investment Fund acquisitions, have enabled a number of expected spend pressures within Economic Development to be met. This includes enabling the removal of the Corporate Landlord budget savings target for Museums "mothballing", and containing an overall MTV net cost.</p>	(0.510)	Efforts continue to be taken to maximise income and reasonably contain costs.
<p>PLACE - GAME</p> <p>The New Homes Bonus target has already been achieved for 17/18</p>	0.000	Target has been met

<p>PLACE - Street Services</p> <p>Street Scene & Waste services:</p> <p>The street scene and waste service has delivered significant savings within year via an extensive street cleansing and waste modernisation programme. However, a significant drop in the value of recyclates have led to a significant increase in the gate fee at the MRF which has added additional pressures to the budget as well some additional cost pressures linked to the wider costs associated with street scene management. The costs are currently forecast at £0.632m.</p> <p>Fleet and Garage:</p> <p>Currently there is a cost pressure which is gap from 17/18 budget setting in the sum of £0.775m. This includes legacy savings targets which have been undelivered of £0.607m.</p> <p>Highways and Car Parking:</p> <p>Currently reporting a favourable variation of (£0.100m). £0.050m of this is due to capitalisation of the SSIMS project costs, the balance being made up of additional income from the Car Parking trading account.</p>	<p>0.000</p> <p>0.775</p> <p>(0.100)</p>	<p>The implementation of AWC has enabled future income streams to be explored such as Trade Waste. Additional resources have been directed to Street Scene to enable service improvements to be delivered.</p> <p>Work is in place to manage this pressure and identify savings and increase stock controls.</p>
<p>TOTAL</p>	<p>3.277</p>	

Overall Comments Finance AD

The reported projected overspend continues to fall with a £1.150m improvement bringing the overall position to a £3.277m forecast overspend. However, as at the end of quarter 2 the forecast is higher than the target position.

The main changes in the last month see a reduced forecast overspend within Transformation and Change due to managing staff vacancies and a reduced forecast pressure within Place due to an improving position across all areas including a forecast underspend within Highways and Car Parking due to capitalisation of the eligible costs and additional income from the Car Parking trading account.

Pressures remain within the People Directorate but the overall position remains stable. The People directorate continues to face challenges primarily due to cost and volume pressures within both Children's services and Adults. Reviews of all placements will continue to reduce the pressure on cost and volume and where possible preventative work undertaken. Partnership working with health partners continues to mitigate the pressures within Adult Social Care.

With a gross budget of £515m a projected overspend of £3m equates to 0.6% and needs to be put into context when considering the range and complexity of services that are being provided. However, the Council must declare a balanced budget at year end so all directorates will therefore continue to drive out efficiencies and savings where possible and look to maximise income across all services where feasible.

The Transformation Programme continues to deliver benefits and savings but there are ongoing risks for all services which will continue to be closely managed and monitored,

At the half way stage of the financial year there are still significant challenges ahead that need to be addressed to reach a balanced position at year end. In managing this year's budget it should be recognised there are a number of underlying pressures the Council is trying to manage across all directorates and all opportunities need to be explored to achieve a balanced budget at year end. Additional resources are being invested in Street Scene Services to enable the continued improvement of services.

Recommendation

It is recommended that Council note the current monitoring position.

VIREMENTS

Table 5 below includes a number of virements between specific directorate budgets. All virements in excess of £0.1m are required to be approved by Cabinet and are shown below.

Table 5 Virements detail

Directorate	Agreed team movements	Transfer of Grant Carry forward budgets from 16/17 to 17/18	Realignment of Delivery Plan coming out of People Mgmt and Support	GCOCD Budget Cleanse following meeting with AH, HW and HM - to ensure budget agrees to MTFS increase of £500k	Totals
	£'000	£'000	£'000	£'000	£'000
Executive Office	(10)				(10)
Corporate Items		(350)			(350)
Transformation and Change	10	58		0	68
People Directorate		66	0	0	66
Public Health		41			41
Place Directorate	0	185			185
	0	0	0	0	0

Recommendation

It is recommended that Council approve the non-delegated virements which have occurred since 1st July 2017.

Capital Programme 2017-2022

The latest approved capital budget was reported to Council on 25 September 2017, as £836.000m.

Since this approval the 2016-17 outturn has been reported and 2021-22 has been added. This has resulted in a decrease in the overall budget for the period 2017 -2022, by £59m to £836.000m. The capital budget has been adjusted to take into account some of the Priority List assumptions that were already include in the existing budget income assumptions.

The five year capital budget 2017-2022 is currently forecasted at £691.000m. This is set out in Table 6 below.

Table 6: Current Capital Resources

Description	£m
Latest Approved Budget 2016 - 2022	836
Reduction in the capital budget due to some of the Priority List assumptions were already include in the existing budget income assumptions	(151)
Other changes	6
Total Revised Capital Budget for Approval (2017-2022)	691

The Capital budget consists of the following elements:

Description	£m
Capital Programme	201
Priority List (original approval)	417
Less: Priority list approved in Capital Programme	(46)
Reduction in the capital budget due to some of the Priority List assumptions were already include in the existing budget income assumptions	(151)
Income Assumptions *	270
Total Revised Capital Budget for Approval (2017-2022)	691

* Estimate of income to be received to finance future capital projects

Within the approved budget (representing forecast resources), the Capital Programme represents projects that have been approved by the City Council Investment Board (CCIB). Project officers prepare detailed business cases and present them to the board and if approved the CCIB recommends them to the Leader for approval. Once the executive decision has been signed by the leader the projects are added to the Capital Programme for delivery.

Table 7 below shows the revised annual programme for the period 2017-22, as at the end of September 2017. Appendix 2 shows a detailed breakdown of the Capital Programme.

Table 7: Revised Capital Programme

Capital Programme by Delivery Outcome

Primary Outcome of Projects	£m
Securing Growth in the City Centre/Waterfront	10.847
Securing Growth in Derriford and the Northern Corridor	19.568
Securing Growth in the Eastern Corridor	7.681
Delivering More/Better Housing	6.414
Ensuring Essential City Infrastructure	28.261
Improving Neighbourhoods and Community Infrastructure	7.912
Ensuring Good Quality School Places	7.349
Growing the Economy	4.754
Delivering Oceansgate	15.577
Connecting the City	0.115
Celebrating Mayflower	3.416
Delivering The Box	29.733
Transforming Services	59.106
Total	200.733

Capital Programme by Directorate

Directorate	2017/18	2018/19	2019/20	2020/21	2021/22	Total
	£m	£m	£m	£m	£m	£m
Transformation & change	8.060	1.485	0.984	0.984	-	11.513
People	11.003	4.049	0.225	0.225	0.225	15.727
Place	100.856	51.771	15.824	3.038	2.004	173.493
Total	119.919	57.305	17.033	4.247	2.229	200.733

Recommendation

Council are asked to approve that the Capital Budget 2017 -2022 is revised to £691.000m (as shown in Table 6).

Appendix I: Plymouth Integrated Fund Finance Report



Northern, Eastern and Western Devon
Clinical Commissioning Group



Plymouth Integrated Fund Finance Report – Month 06 2017/18

Introduction

This report sets out the outturn financial performance of the Plymouth Integrated Fund for the year to date and the forecast for the financial year 2017/18.

The report is in several sections.

- The first section details the performance of the Integrated Fund, including the section 75 risk share arrangements.
- The second identifies the Better Care Fund, which is a subset of the wider Integrated Fund, but has specific monitoring and outcome expectations.
- The third section details the financial performance of the Western Planning and Delivery Unit (PDU) of the Clinical Commissioning Group (CCG).
- Appendix 1 which shows the Plymouth Integrated Fund performance and risk share.
- Appendix 2 which shows the PDU managed contracts financial performance.
- Appendix 3 which is a glossary of terms used in the report.

In summary, it is too early in the year to predict a move away from delivery of plan at this stage, however there are clear pressures in the system, and recovery measures are required to bring the spend back into line.

SECTION 1 – PLYMOUTH INTEGRATED FUND

Integrated Fund - Month 6 Report 2017/18

At this stage in the year it is too early to predict the impact of the risk share across the Integrated Fund. There remain clear signs of pressure in the system, in particular around Looked after Children in Care, Intermediate Care in both Health and Social Care, and emerging risks for Continuing Healthcare. Recovery programmes are expected to bring these back into line.

The overall fund position is reflected in Appendix 1.

Plymouth City Council Integrated Fund

The integrated fund for Plymouth City Council (PCC) is shown as gross spend and now also includes the Support Service Recharge costs for the People directorate and Public Health department along with the capital spend for Disabled Facilities Grant, which is funded from the Better Care Fund.

Children, Young People and Families

The Children Young People and Families Service are reporting a budget pressure of £1.500m at quarter 2. Although the overall number of looked after children have increased this month, we are reporting no change in pressure in the month and are consuming the increased cost of placements for the additional young people. A region wide lack of placements has meant that some children have been placed in residential rather than the preferred fostering placements at a much higher cost.

The CYPF overspend can be attributed to the increased cost and volume of looked after children's placements.

The overall number of children in care at the end of the month of September stands at 400.

Strategic Co-operative Commissioning

The Strategic Commissioning service is forecasting a year end overspend against budget of £0.437m at month 6, no change from month 5. There is still a large pressure on the Domiciliary Care budget, as per previous months, however there have also been changes for month 6 around the Residential & Nursing and Supported Living care packages but being offset in the main with increases in client contribution income.

Education, Participation and Skills

Education, Participation and Skills are reporting a balanced budget position at Month 6, no change from Month 5.

Community Connections

Community Connections is forecasting a year end budget overspend of £0.258m mainly as a result of increased demand for emergency temporary accommodation. This is the same pressure reported in the previous month.

Average B & B numbers for April to September have been 55 placements per night with nightly costs increasing due to the increased use of Travelodge and increasing accommodation needs for families.

Public Health

Although the 17/18 Public Health ring-fenced grant was cut by a further £0.398m for Plymouth City Council, the Directorate is on track to achieve a balanced budget. However it should be noted that there are pressures with achieving some income targets and there is increasing demand for activity led services.

Plymouth City Council Delivery Plans

Between People Directorate and Public Health, over £10m of savings will need to be delivered during 2017/18, which includes savings of over £2.8m of savings brought forward from 2016/17 which were delivered as one-off savings. At the moment, it is expected that all savings will be achieved - breakdown shown below:

Plymouth City Council	Year To Date			Current Year Forecast		
	Budget	Actual	Variance	Budget	Actual	Variance
			Adv / (Fav)			Adv / (Fav)
Month 6 - September 2017	£000's	£000's	£000's	£000's	£000's	£000's
Children, Young People & Families	945	945	-	1,890	1,890	-
Strategic Cooperative Commissioning	1,942	1,942	-	3,883	3,883	-
Education Participation & Skills	407	407	-	814	814	-
Community Connections	265	265	-	530	530	-
Additional People Savings	1,432	1,432	-	2,864	2,864	-
Public Health	74	74	-	148	148	-
	5,065	5,065	-	10,129	10,129	-

Western Locality of CCG Integrated Fund

The integrated fund for the Western Locality is reflecting a forecast break even position at this stage.

Clear pressures are emerging around the Independent Sector contracts, Intermediate Care and Continuing Healthcare. There are also cost efficiency expectations for Individual Patient Placements and Section 117 packages of care.

Independent Sector:

The Year to Date activity shows a £1,526k, which would result in a straight lined forecast of £4.1m for the Independent Sector contracts managed in the West. This overspend is mainly focussed around Orthopaedics performance in both Care UK and Plymouth Nuffield. An assumption of delivery of planned QIPP schemes driven through the Elective Workstream informs the current forecast to breakeven. However, the risk is highlighted in the corporate risk position, and will be reflected in the Locality position as the QIPP impact is better understood.

Intermediate Care:

The pressure in the cost of the Intermediate Care (Discharge to Assess) beds in the West remains above plan. The forecast assumes a recovery programme bringing the pressure back into financial balance. The level of bed usage in place at this

point, if remaining static for the remainder of the year, would indicate an overspend of £1.8m. Included within the assumption of breakeven is an assumed benefit from the use of the iBCF resources.

This is an area of significant focus on transformation and recovery, and is reported in detail to the Western System Improvement Board on a bi-weekly basis.

Neurosurgery:

The cost of this activity has now been finalised, and is set within the resources transferred for the Information Rules rebase. There is no financial risk to the current year position.

The service at Plymouth Hospitals NHS Trust opened for referral in September.

Continuing Healthcare:

The CCG wide Continuing Healthcare budget for 2017/18 is £69.9m. At month 5, the forecast spend for the year is £71.2m resulting in a forecast overspend of £1.3m. There is significant risk that this position may deteriorate further.

The Continuing Healthcare QIPP savings target for 2017/18 was originally £6.0m but has now been “stretched” to £8.0m. The forecast savings are £6.6m so forecast under delivery against the target of £1.4m is reported at this time. It is recognised that there is also significant risk in this which will require considerable management focus.

The key risk for this cohort of patients is that the numbers receiving Continuing Healthcare has plateaued and this may impact on the delivery of the overall cost reductions.

Ongoing analysis is required to finalise the position at locality level.

IPP and Section 117:

For IPP a risk share continues to be agreed with Livewell Southwest, and performance is good when compared to the same period last year.

For section 117 packages of care a plan is being developed to manage the cost of packages of care as a pooled budget. This will be run in parallel in the current year, and the CCG will continue to work with Livewell Southwest in the delivery of the planned efficiency targets.

Primary Care Prescribing:

The West has the greater opportunity in terms of savings from Primary Care Prescribing, and therefore has the greater share of the cost efficiency target. The PDU is currently on target to achieving this target. It is too early in the year to accurately forecast the prescribing outturn, so this is represented as a corporate risk at month 6. Consequently the risk is not yet reflected in the Locality position, but will

start to impact in the coming months. The level of risk this month has increased as a result of further guidance regarding the withholding of Category M savings centrally, and the impact of NCSO (No Cheaper Stock Obtainable), which is significantly increasing and remains a cost to the CCG.

Efficiency Programmes:

FOR THE PERIOD FROM 01 APRIL 2017 TO 30 SEPTEMBER 2017

Month 06 September	Year To Date			Current Year Forecast		
	Budget	Actual	Variance Adv / (Fav)	Budget	Forecast	Variance Adv / (Fav)
	£000's	£000's	£000's	£000's	£000's	£000's
SAVINGS LEDGER REPORT						
Independent Sector	-1,750	-390	1,360	-3,500	-1,030	2,470
Prescribing	-4,250	-4,250	-	-8,500	-8,500	-
Continuing Healthcare	-2,590	-2,147	443	-8,000	-6,505	1,495
IPP	-760	-760	-	-3,000	-3,000	-
Running Costs	-1,200	-1,050	150	-2,788	-2,788	-
GROSS SAVINGS	-10,550	-8,597	863	-25,788	-21,823	3,965

QIPP Reported to NHSE

Contractualised 16/17 FYE	-5,580	-5,580	-	-11,160	-11,160	-
Social Care	-	-	-	-7,000	-7,000	-
Technical Accounting	-1,000	-1,000	-	-2,000	-2,000	-
TOTAL SAVINGS REPORTED TO NHSE	-17,130	-15,177	863	-45,948	-41,983	3,965

Additional System Savings

Headroom Release	-1,815	-1,815	-	-3,629	-3,629	-
Investment Release	-700	-700	-	-1,400	-1,400	-
TOTAL SYSTEM SAVINGS	-14,065	-12,112	863	-39,817	-35,852	3,965

The above savings report feeds into the system wide savings plan excluding the contractualisation of 16/17 full year effect, although this forms part of the position reported to NHS England.

Overall the CCG is reporting 86% delivery of plan year to date with 90% delivery forecast by yearend. There is a shortfall on independent sector both year to date and forecast as plans have not yet been fully worked up. There is also a shortfall on the forecast for continuing healthcare due to client numbers not falling as expected.

The above report is currently reflecting the CCG wide position. Further analysis is ongoing to localise the reporting of these delivery plans to Planning and Delivery Units.

Integrated Fund Summary

At this stage in the year both parts of the fund are experiencing emerging pressures that require management to bring the position back to balance. On that basis the forecasts include improvements resulting from recovery programmes, and the impact of the risk share has been therefore muted.

SECTION 2 – BETTER CARE FUND (BCF)

Better Care Fund (BCF) and Improved Better Care Fund (iBCF)

The table below shows the total BCF for 2016/17 and 2017/18, along with the distribution between CCG and PCC.

	2016/17	2017/18 Estimated
	£m	£m
PCC Capital (Disabled Facilities Grant)	1.954	2.126
PCC Revenue	9.087	9.246
CCG Revenue	8.310	8.455
Sub Total BCF	19.351	19.827
iBCF (see below)	0.000	0.764
iBCF (see below)	0.000	5.880
Sub Total iBCF	0.000	6.644
Total Funds	19.351	26.471

As part of the resource settlement for 2017/18, PCC were awarded amounts from the Governments iBCF. The first amount was £0.764m which forms part of the PCC revenue settlement. The Government then awarded additional monies, as part of the £2billion to support social care nationally, at the Spring Budget of which PCC will receive:

2017/18	£5.800m
2018/19	£3.660m
2019/20	£1.815m.

These funds are being paid to the Local Authority and come with conditions that they are *“to be spent on adult social care and used for the purposes of meeting adult social care needs, reducing pressures on the NHS - including supporting more people to be discharged from hospital when they are ready - and stabilising the social care provider market.”*

A report was taken to Cabinet in July that showed the 2017/18 additional funding and allocations to specific areas and projects. This report was approved and the schemes are now being worked up with more detail. A summarized expenditure plan is included below:

	2017/18
	£m
Priority One - Meeting Adult Social Care Needs	1.400
Priority Two - Reducing Pressures on the NHS	3.351
Priority Three - Stabilising the Social Care Market	1.000
Sub Total	5.751
Contingency	0.049
Sub Total iBCF	5.800

This is not recurrent money and so overall investments will seek to be a 'bridging' resource to implement the STP new models of care or deliver efficiencies.

SECTION 3 – WESTERN PDU MANAGED CONTRACTS

Context / CCG Wide Financial Performance at Month 6

The CCG plan for 2017/18 has been produced in conjunction with our main acute providers within a wider System Transformation Plan (STP) footprint encompassing South Devon and Torbay CCG (SD&T CCG).

The CCG's planned deficit for 17/18 is £57.1m. This is an improvement from its original plan of £21.4m following proposals developed through the Capped Expenditure Process (CEP). NHS England have confirmed that the plans submitted under the CEP will be used to review the CCG's performance and accordingly the CCG is reporting against this revised plan. In addition to this the CCG has a brought forward deficit from 2013/14 to 2016/17 of £120.5m making the planned cumulative deficit £177.7m.

Although the plan has been updated, NHS England have also confirmed they will continue to measure overall performance against the control total of £17.4m deficit. The current forecast would represent an overspend of £39.7m to the control total.

The updated CCG plan sits within an overall plan for the STP which has a deficit of £61.5m with a savings plan of £168.2m. The plan is based on an agreed set of block contracts with the main providers which de-risks this element of the CCG's commissioning budget and delivers savings within those contracts of £11.2m.

As of Month 6 the year to date and forecast outturn positions are in line with the current plan.

Western PDU Finance Position

Introduction

The Locality is forecasting to materially deliver within budget at this stage in the year. However the year to date position is showing a pressure for the Independent Sector provider contracts, and this is explained more fully in the report.

The detailed analysis for the PDU is included at **Appendix 2**.

Acute Care Commissioned Services

Plymouth Hospitals NHS Trust

The contract value for Plymouth Hospitals NHS Trust is agreed at £180.9m, however, the contract remains unsigned whilst the system wide plan is being reviewed by system regulators. The contract performance will still be reported on and scrutinised at the same degree of granularity and as such detail can be provided in this report.

The forecast spend has been set to reflect the allocated budget of £181.075m.

Contract Performance

The month 5 performance information showed a year to date overperformance against the contract plan of £0.8m.

The main reasons for the contractual overperformance are summarised below.

2017/18 M05	Planned Spend	Actual Spend	Variance	Variance	Variance
	£000s	£000s	£000s	Activity	Spend
Elective	15,936	13,745	- 2,191	-9.4%	-13.7%
Non Elective	27,959	28,245	286	3.5%	1.0%
A&E	4,062	4,330	268	3.3%	6.6%
Outpatients	12,650	12,657	7	-0.6%	0.1%
Excluded Services	15,446	14,377	- 1,069		-6.9%
Penalties			-		
CQUIN	1,676	1,711	35		
Contract Adjustments	- 3,434		3,434		
Total	74,295	75,065	770		1.0%

The **Elective** position is £2.19m (13.7%) behind plan from a financial perspective but 9.4% behind plan in overall activity terms. The main contributor to this position is under performances within Orthopaedics, Neurosurgery, Colorectal Surgery and Upper GI Surgery.

Non Elective under performed in month 4 by £187k, giving an overall year to date overperformance of £96k. Month 5 has seen an overperformance, and the year to date position now shows £286k over.

In **Accident and Emergency** the year to date overperformance totals £268k; this is significant at 6.7% over plan. In activity terms the overperformance percentage is lower at 3.3% which indicates that the complexity or volume of care provided has increased.

Outpatients has continued to underperform in month 5 by £186k. This has further reduced the total overperformance to £7k. Outpatient procedures make up the majority of this overperformance, whilst first attendances are behind plan and follow ups on plan. Overall, there have been 747 fewer outpatient attendances than had been planned for.

South Devon Healthcare Foundation Trust

The 2017/18 South Devon Healthcare Foundation Trust contract value for acute services has been set at a total of £6.07m. £5.15m of this accounts for the acute contract which is on a variable PbR basis, with a further £0.92m fixed contract for community services.

At month 5 the acute contract is under performing plan by £33k which is an improvement against the month 4 position of £66k. Within this position elective is behind plan by £59k, outpatients are behind plan by £32k whilst Non Elective and A&E are over performing by £64k and £20k respectively.

Information received since the position was closed down indicates that the contract has moved back into an overall overspend position driven primarily by an increase in non elective spend.

Independent Sector & London Trusts

The volume and quality of data supplied at this early stage of the year by the London Trusts means that it is too unreliable to be used for meaningful forecasts. As such these positions have been set to breakeven.

This will be revised as more data becomes available in the coming months.

Within the Independent Sector at Month 5, a significant overspend is emerging most of which is found within the Care UK contract. There is a significant degree of additional performance within Orthopaedics accounting for the bulk of this over-performance. At Nuffield Plymouth, there is a large overspend within Spinal Surgery but this is being partially offset by underperformances within other specialties. Assumptions have been made in the delivery of QIPP during the latter part of the year to bring this position back to balance.

Livewell Southwest

The Livewell Southwest (LSW) Contract is blocked. LSW produce a monthly performance/finance databook which allows both parties to shadow monitor the block contract and review key performance metrics.

Discharge to Assess beds

Despite the service redesign and additional support to maintain a 6 week timeframe for Intermediate Care, the system is increasingly showing signs of pressure with increasing referrals to intermediate care due to ongoing escalation at Plymouth Hospitals NHS Trust. This pressure is emerging as a cost to the Western Locality in excess of plan, and is the focus of significant scrutiny and redesign through the Western System Improvement Board.

Primary Care Enhanced and Other Services

Whilst the budgets and expenditure are reported in the Western PDU report, this is to ensure that all lines of expenditure for the CCG are reported in a PDU and there is integrity to the reports produced. There is, however, a separate governance structure for Enhanced Services that sits outside and alongside the two PDU structures to ensure there is segregation of decision making in primary care investments. The outturn expenditure is in line with budgets.

Conclusion

In summary, the outturn position for both the Integrated Fund and the Western Planning and Delivery Unit is forecast to deliver to plan at this stage in the year. There are clear signs of pressure in the system, in particular around Looked After Children in Care, Intermediate Care in both Health and Social Care, and emerging risks for Continuing Healthcare. Recovery programmes are expected to bring these back into line.

Ben Chilcott
Chief Finance Officer, Western PDU

David Northey
Head of Integrated Finance, PCC

APPENDIX 1

PLYMOUTH INTEGRATED FUND AND RISK SHARE

Month 06 September	Year to Date			Forecast		
	Budget	Actual	Variance	Budget	Actual	Variance
	£000's	£000's	£000's	£000's	£000's	£000's
CCG COMMISSIONED SERVICES						
Acute	85,592	86,692	1,100	171,092	171,017	-75
Placements	21,083	20,916	-167	40,947	41,511	564
Community & Non Acute	27,590	27,593	3	55,180	55,196	16
Mental Health Services	13,591	13,591	-	27,182	27,182	-
Other Commissioned Services	5,890	5,805	-86	11,721	11,717	-5
Primary Care	2,829	2,951	122	6,050	6,024	-26
Subtotal	156,575	157,548	973	312,173	312,646	473
Running Costs & Technical/Risk	3,017	2,733	-283	17,739	17,197	-543
CCG Net Operating Expenditure	159,591	160,281	690	329,912	329,842	-69
Risk Share					-	-
CCG Net Operating Expenditure (after Risk Share)	159,591	160,281	690	329,912	329,842	-69
PCC COMMISSIONED SERVICES						
Children, Young People & Families	14,745	18,444	3,699	35,388	36,888	1,500
Strategic Cooperative Commissioning	32,320	39,003	6,683	77,568	78,005	437
Education, Participation & Skills	1,606	2,057	450	3,855	4,113	258
Community Connections	44,381	53,258	8,876	106,515	106,515	-
Director of people	90	108	18	216	216	-
Public Health	6,800	8,161	1,360	16,321	16,321	-0
Subtotal	99,943	121,029	21,086	239,863	242,058	2,195
Support Services costs	6,845	8,214	1,369	16,428	16,428	-
Disabled Facilities Grant (Cap Spend)	886	1,063	177	2,126	2,126	-
Recovery Plans in Development	-	-	-	-	-2,195	-2,195
PCC Net Operating Expenditure	107,674	130,306	22,632	258,417	258,417	0
Risk Share					-	-
PCC Net Operating Expenditure (after Risk Share)	107,674	130,306	22,632	258,417	258,417	0
Combined Integrated Fund	267,265	290,588	23,322	588,329	588,260	-69

APPENDIX 2

WESTERN PDU MANAGED CONTRACTS FINANCIAL PERFORMANCE

Month 06 September	Year To Date			Current Year Forecast		
	Budget	Actual	Variance	Budget	Forecast	Variance
	£000's	£000's	Adv / (Fav) £000's	£000's	£000's	Adv / (Fav) £000's
ACUTE CARE						
NHS Plymouth Hospitals NHS Trust	90,770	90,771	0	181,075	181,075	-
NHS South Devon Healthcare Foundation Trust	3,253	3,123	-130	6,535	6,285	-250
NHS London Contracts	875	726	-150	1,759	1,709	-50
Non Contracted Activity (NCA's)	4,457	4,457	-0	8,954	8,954	-
Independent Sector	5,431	6,958	1,526	10,924	10,924	-0
Referrals Management	1,333	1,333	0	2,678	2,678	0
Other Acute	12	12	-	24	24	-
Subtotal	106,132	107,380	1,247	211,948	211,648	-300
COMMUNITY & NON ACUTE						
Livewell Southwest	24,705	24,705	-	49,410	49,410	-
GPwSI's (incl Sentinel, Beacon etc)	809	809	-	1,618	1,618	0
Community Equipment	324	324	-	648	648	-0
Peninsula Ultrasound	128	134	6	256	285	29
Reablement	759	759	-	1,517	1,517	-0
Other Community Services	128	128	0	256	256	-
Joint Funding_Plymouth CC	3,355	3,355	-	6,711	6,711	-0
Subtotal	30,208	30,214	6	60,415	60,444	29
MENTAL HEALTH SERVICES						
Livewell MH Services	13,492	13,492	-	26,985	26,985	-
Mental Health Contracts	13	13	-	26	26	-
Other Mental Health	505	505	-0	1,010	1,010	-
Subtotal	14,010	14,010	-0	28,021	28,021	-
OTHER COMMISSIONED SERVICES						
Stroke Association	77	80	3	153	159	6
Hospices	1,340	1,217	-122	2,679	2,679	-
Care Co-ordination Team	3,490	3,490	-0	6,980	6,980	0
Patient Transport Services	1,114	1,114	0	2,228	2,228	0
Wheelchairs Western Locality	900	900	-	1,800	1,800	-
Commissioning Schemes	95	93	-2	191	191	-
All Other	441	455	15	881	865	-16
Recharges	311	311	-0	778	778	-
Subtotal	7,767	7,660	-107	15,690	15,681	-9
PRIMARY CARE						
Prescribing	28,986	28,986	0	57,971	57,971	-
Enhanced Services	3,974	3,974	-0	8,740	8,740	-
GP IT Revenue	1,474	1,474	-0	3,311	3,311	0
Other Primary Care	47	47	-	95	95	-
Subtotal	34,480	34,480	0	70,118	70,118	0
TOTAL COMMISSIONED SERVICES	192,597	193,744	1,147	386,192	385,912	-280

APPENDIX 3
GLOSSARY OF TERMS

PCC - Plymouth City Council

NEW Devon CCG – Northern, Eastern, Western Devon Clinical Commissioning Group

CYPF – Children, Young People & Families

SCC – Strategic Cooperative Commissioning

EPS – Education, Participation & Skills

CC – Community Connections

FNC – Funded Nursing Care

IPP – Individual Patient Placement

CHC – Continuing Health Care

NHSE – National Health Service England

PbR – Payment by Results

QIPP —Quality, Innovation, Productivity & Prevention

CCRT – Care Co-ordination Response Team

RTT – Referral to Treatment

PDU – Planning & Delivery Unit

PHNT – Plymouth Hospitals NHS Trust

Appendix 2: Detailed Breakdown of the Capital Programme

Approved Capital Programme	2017/18	2018/19	2019/20	2020/21	2021/22	Total
	£000	£000	£000	£000	£000	£000
Celebrating Mayflower						
Mayflower 400 - Public Realm Improvements	300	534	281	-	-	1,115
Mayflower 400 – Public Realm Enabling	100	400	500			1,000
Mayflower 400 - Trails	316	665	985			1,966
Mayflower 400 - Merchants House	25					25
Mayflower 400 - Elizabethan House	250					250
Mayflower 400 - Monument	50					50
Mayflower 400 - Waterfront Event Infrastructure	10					10
Total Celebrating Mayflower	1,051	1,599	1,766	0	0	4,416
Connecting the City						
Mayflower Coach Station	49	-	-	-	-	49
Creation of Non-Scheduled Coach Drop Off Points	66	-	-	-	-	66
Total Connecting the City	115	-	-	-	-	115
Delivering More/Better Housing						
Self Build Housing Sites	188	-	-	-	-	188
Former Whitleigh Community Centre	180	-	-	-	-	180
Empty Homes / Enabling	63	-	-	-	-	63
North Prospect Phase 5	-	500	450	-	-	950
Prince Maurice Road	359	-	-	-	-	359
Bath Street	1,663	981	-	-	-	2,644
Plan for Homes	300	200	200	300	-	1,000
Homes for Veterans (Nelson Project)	225	-	-	-	-	225
Extra Care Housing Support Millbay	450	-	-	-	-	450
How Street Specialist Housing Programme	275	-	-	-	-	275
Bournemouth Churches Housing Association	80	-	-	-	-	80
Total Delivering More/Better Housing	3,783	1,681	650	300	0	6,414
Delivering Oceansgate						
South Yard Remediation/separation works	1,726	7,729	-	-	-	9,455
South Yard Area I East Direct Development	6,121	-	-	-	-	6,121
Total Delivering Oceansgate	7,847	7,729	-	-	-	15,576
Delivering The Box						
The Box	9,218	13,583	6,611	312	-	29,734
Total Delivering The Box	9,218	13,583	6,611	321	-	29,734

Ensuring Essential City Infrastructure						
Clean Vehicle Technology Improvements	81	-	-	-	-	81
Bus Punctuality improvement plan (BPIP)	253	-	-	-	-	253
Access Road to Housing Site in Estover	112	-	-	-	-	112
SI06 Transport Projects	167	162	-	-	-	329
Millbay School Creative Arts highway work	49	-	-	-	-	49
Billacombe Footbridge	50	642	-	-	-	692
Derriford Community Park	123	498	22	4	4	651
European Marine Sites - Recreational Behaviour Changing Measures	28	28	55	-	-	111
Home Energy	34	46	-	-	-	80
Millbay Boulevard	25					25
Development Funding	475	-	-	-	-	475
Capitalised Maintenance Schemes	9,250	6,000	5,042	2,000	2,000	24,292
Flood defence Works	53	-	-	-	-	53
Container Provision	672	-	-	-	-	672
West Hoe Pier	105	-	-	-	-	105
Mount Edgcumbe Sea Wall Repairs	569	-	-	-	-	569
Mount Edgcumbe Commercialisation	180	84	-	-	-	264
Total Ensuring Essential City Infrastructure	12,226	7,460	5,119	2,004	2,004	28,813
Ensuring Good Quality School Places						
Stoke Damerel Basic Need	22					22
Pennycross Basic Need	1,750	-	-	-	-	1,750
Pomphlett Basic Need	893	1,600	-	-	-	2,493
Oreston Academy Basic Need	226	-	-	-	-	226
Yealmpstone Farm Primary School Basic Need	1,796	1,004	-	-	-	2,800
Woodford Primary School - Decking	59	-	-	-	-	59
Total Ensuring Good Quality School Places	4,746	2,604	-	-	-	7,350
Growing the Economy						
Social Enterprise Fund	824	29	-	-	-	853
Langage Development Phase 2	2,301	870	-	-	-	3,171
STEM Provision at City College	481	-	-	-	-	481
39 Tavistock Place	202	15	-	33	-	250
Total Growing the Economy	3,808	914	0	33	0	4,755
Improving neighbourhoods and delivering community infrastructure / facilities						
MVV Devonport Biodiversity Improvements	219	-	-	-	-	219
Active Neighbourhoods	77	-	-	-	-	77
Infrastructure Works at Honicknowle	-	26	-	-	-	26

Bond Street Playing fields (Southway Community Football Facility)	40	473	-	-	-	513
Staddiscombe Sports Improvements	-	58	-	-	-	58
Higher Efford Play Pitch Enhancements	50	388	66	-	-	504
Central Park Sports Plateau	40	340	52	-	-	432
Central Park Improvements	723	1,277	-	-	-	2,000
Improving Outdoor Play	595	264	-	-	-	859
Central Park Wooded Valley	35	-	-	-	-	35
Dunstone Woods	13	-	-	-	-	13
Blockhouse Park Playground Refurbishment	2	-	-	-	-	2
Manadon Play Pitches	1,029	1,024	-	-	-	2,053
St Budeaux Tennis Courts	3	-	-	-	-	3
MAP Early Years Capital Fund	300	-	-	-	-	300
Children Centres	265					265
Total Improving neighbourhoods and delivering community infrastructure / facilities	3,391	3,850	118	-	-	7,359
Securing Growth in Derriford and Northern Corridor						
Forder Valley Link Road- Development Costs	2,390	-	-	-	-	2,390
Derriford Transport scheme - Derriford Roundabout / William Prance Road	12,221	50	-	-	-	12,271
Derriford Hospital interchange scheme	37	-	-	-	-	37
N Corridor Junction Imps - PI Outland Rd	196	1,221	-	-	-	1,417
Purchase of 444 Tavistock Road	32	-	-	-	-	32
Purchase of 422 Tavistock Road	275					275
Northern Corridor Strategic Cycle Network	550	1,750	840	-	-	3,140
Marjons Link Road	6	-	-	-	-	6
Total Securing Growth in Derriford and Northern Corridor	15,707	3,021	840	-	-	19,568
Securing Growth in the City Centre and Waterfront						
Devonport Market High Tech 'Play Market'	713	1,318	-	-	-	2,031
City Centre Public Realm	526					526
Market Way Public Realm	215					215
Sutton Harbour Public Realm Improvements	32	-	-	-	-	32
Visitor signage	86	-	-	-	-	86
Cobourg House	3,323	-	-	-	-	3,323
Quality Hotel	70	266	-	-	-	336
Colin Campbell Court Phase 1	965	-	-	-	-	965
Colin Campbell Court Phase 2	950	730				1,680
Plymouth City Market Major Refurbishment	1,289	-	-	-	-	1,289
City Centre Shop Fronts Grant Scheme	176	114	-	-	-	290

West End Public Realm	74	-	-	-	-	74
Total Securing Growth in the City Centre and Waterfront	8,419	2,428	-	-	-	10,847
Securing Growth in the Eastern Corridor						
Eastern Corridor Junction Improvements	1,503	1,512	340	-	-	3,355
Eastern Corridor Strategic Cycle Network	1,307	1,839	380	380	-	3,906
Woolwell to The George	420	-	-	-	-	420
Total Securing Growth in the Eastern Corridor	3,230	3,351	720	380	-	7,681
Transforming Services						
Street lighting bulb replacement	119	-	-	-	-	119
Highways Information Management System	342	-	-	-	-	342
Fleet Replacement Programme	1,478	-	-	-	-	1,478
Weston Mill Recycling Centre	204					204
Chelson Meadow Closure & Leachate Plant Upgrade	259					259
Bell Park Industrial Estate	335	-	-	-	-	335
Friary Retail Park	50	-	-	-	-	50
Next	7,875	7,178	-	-	-	15,053
10 New George Street	1,779	-	-	-	-	1,779
Purchase of St Catherine's House	2,425	-	-	-	-	2,425
Royal Mail	20,303	-	-	-	-	20,303
Disabled Facilities (incl Care & Repair works)	2,142	-	-	-	-	2,142
Schools Condition Works	438	-	-	-	-	438
CaterED	41					41
SEN Access and Safeguarding	35	-	-	-	-	35
Schools Devolved Projects	494	420	225	225	225	1,589
Plans for Libraries	121	-	-	--	-	121
ICT	4,543	998	984	984	-	7,509
Corporate Asset Lifecycle Maintenance	459	344	-	-	-	803
Corporate Heritage Maintenance	166	-	-	-	-	166
Other Corporate Property	1,422	-	-	-	-	1,422
Transformation Accommodation	1,348	-	-	-	-	1,348
Boiler Replacement Programme for Council Properties	-	145	-	-	-	145
Total Transforming Services	46,378	9,085	1,209	1,209	225	58,106
TOTAL CAPITAL PROGRAMME	119,919	57,305	17,033	4,247	2,229	200,733
Forecast future income streams	45,400	66,092	55,466	56,191	46,799	269,948
Priority List	20,784	59,527	79,114	40,916	20,300	220,641
GRAND TOTAL	186,103	182,924	151,613	101,354	69,328	691,322